



REPUBLIC OF KENYA

MINISTRY OF INDUSTRY,
TRADE AND COOPERATIVES

STATE DEPARTMENT FOR TRADE

NATIONAL TRADE FACILITATION COMMITTEE AND ITS THEMATIC WORKING GROUPS

THREE - YEAR BUDGET FOR SECRETARIAT AND IMPLEMENTATION
OF TRADE FACILITATION AGREEMENT

FIRST EDITION





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2017/18 TO 2019/20



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**MINISTRY OF INDUSTRY, TRADE
AND COOPERATIVES**

STATE DEPARTMENT FOR TRADE

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Hon. Adan Mohamed, EGH
Cabinet Secretary, Ministry of Industry,
Trade and Cooperatives

The entry into force of the Trade Facilitation Agreement (TFA) of the World Trade Organization (WTO) on 22nd February 2017 marked another new era in the development and growth of international trade.



PREFACE

The entry into force of the Trade Facilitation Agreement (TFA) of the World Trade Organization (WTO) on 22nd February 2017 marked another new era in the development and growth of international trade. Obviously, the agreement has made history by being the first one to be concluded under the WTO framework since its inception in Marrakesh in Morocco in 1995. It should also be noted that it is the first agreement that has been successfully negotiated and concluded under the Doha Round of Trade negotiations launched in 2001.

The key objective of TFA is to expedite the movement, release and clearance of goods across borders. The members who negotiated it are convinced that the envisaged benefits are enormous. For example, a 2015 study undertaken by the WTO Secretariat projects that full implementation of this agreement will reduce trade costs by as much as 14.3 per cent and this is likely to boost global trade by one trillion dollars. This in turn will increase global GDP by more than 0.5 per cent and create around 20 million jobs. At regional level is seen as an enabler of integration process within EAC/COMESA region in terms of simplification, rationalization, harmonization, standardization and modernization of trade processes and documentation across the borders. This is anticipated to boost and improve growth of intra-regional trade which currently is around US\$20.9 billion according to 2014 COMESA Secretariat Report.

This agreement is also seen to be complementing the objectives of the regional Customs and Trade Facilitation Initiative that our political leaders in the Eastern and Central Africa region started with an aim of removing trade barriers as well as reducing the cost of doing business along the Northern Transit and Transport Corridor. This initiative is also mandated to promote implementation of regional and international treaties, laws and agreements geared towards trade and transport facilitation.

It is against this background that the Ministry of Industry, Trade and Cooperatives pursuing its mandate contained in the Executive Order issued by the Presidency has taken a leading and proactive role in the implementation of this timely agreement. To this end, the three year work plan that this ministry has rolled out is aligned to the Medium Term Expenditure Framework (MTEF), the circle that the Government of Kenya follows in the implementation of its programmes.

The work plan constitutes phase one (2017/18-2019/20) of implementation of TFA Articles that the country has designated under Category C as elaborated in the work plan. In accordance with the National Needs Assessment Report on Trade Facilitation that the Ministry undertook in 2015, full implementation of all TFA articles will take up to six years. This work plan will also form a basis on which Kenya will be holding roundtable conferences with our development partners for purposes of soliciting technical assistance and capacity building programmes geared towards implementation of this agreement.

It is therefore hoped that at the end of implementation period of phase one of this agreement, the embedded benefits such as reduced trade transaction as well as better cooperation among border agencies and well harmonized border operations and procedures will start to emerge.

Hon. Adan Mohamed, EGH
Cabinet Secretary
Ministry of Industry, Trade and Cooperatives



Dr. Chris Kiptoo, CBS
Principal Secretary
State Department for Trade

We are fully aware that this task has not been easy. It has been demanding and time consuming in terms of human and financial resources.



ACKNOWLEDGEMENTS

The State Department for Trade is pleased that the development of a three-year work plan for the implementation of the Trade Facilitation Agreement that the membership of the World Trade Organization concluded in Bali, Indonesia, in December 2013 has been successfully concluded.

We are fully aware that this task has not been easy. It has been demanding and time consuming in terms of human and financial resources. To this end, the department wishes to acknowledge and appreciate the contributions made by a number of stakeholders in the development of this TFA.

First, Trade Mark East Africa for the financial support and technical assistance rendered, KENTRADE for the leadership they provided in the preparation of budgets both for the running of the secretariat of NTFC and implementation of TFA which were very useful in the preparation of the work plan;

Second, the Technical Team of NTFC which prepared the budgets and strategies for rolling out the work plans;

Third, the Chairs of the Four Thematic Working Groups of NTFC for their respective groups in drawing up group work plans, and last but not least – various ministries, State corporations, private sector organizations, academia institutions and civil society for accepting to be members of NTFC when they were requested to do so.

Finally, for the team that worked behind the scene handling logistics and other issues, let it be known to you that your services were valued and appreciated.

Dr. Chris Kiptoo, CBS
Principal Secretary
State Department for Trade

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LIST OF ACRONYMS AND ABBREVIATIONS

AG	- Attorney General
BA	- Border Agency
CEO	- Chief Executive Officer
COG	- Council of Governors
COMESA	- Common Market for Eastern and Southern Africa
CS	- Cabinet Secretary
EAC	- East African Community
GOK	- Government of Kenya
ICMS	- Integrated Customs Management System
ITC	- International Trade Centre
JBC	- Joint Border Committee
KICC	- Kenyatta International Convention Centre
KPA	- Kenya Ports Authority
LDC	- Least Developed Country
M & E	- Monitoring and Evaluation
MoITC	- Ministry of Industry, Trade and Cooperatives
MPCC	- Mombasa Port Community Charter
NTB	- Non-Tariff Barriers
NTFC	- National Trade Facilitation Committee
OSBP	- One Stop Border Post
PAC	- Post Clearance Audit
PS	- Principal Secretary
SB	- Standard Body
SOP	- Standard Operating Procedure
TF	- Trade Facilitation
TFA	- Trade Facilitation Agreement
TMEA	- Trade Mark East Africa
TORs	- Terms of Reference
UNCTAD	- United Nations Conference on Trade and Development
WG	- Working Group
WTO	- World Trade Organization

1.0 BACKGROUND

Country Members of the World Trade Organization (WTO) found it necessary to commence negotiations in the area of trade facilitation when it became evident and clear that bureaucratic delays and red tape are increasingly becoming burdensome to traders when moving goods across borders. This therefore triggered the need to negotiate and conclude a set of appropriate rules for addressing this challenge.

Then what is trade facilitation? WTO Dictionary of Trade Policy Terms defines trade facilitation as *“simplification and harmonization of international trade procedures aimed at minimizing obstacles to the movement of goods across borders.”*

2.0 Bali Ministerial Conference - December 2013 and Trade Facilitation Agreement

Serious negotiations in the area of trade facilitation started in Geneva in 2011 during the eighth WTO Ministerial Conference. The negotiations also involved senior capital based officials whose work was mainly to bridge political gaps wherever they existed. Finally, the Trade Facilitation Agreement was concluded at Bali in Indonesia in December 2013 during the Ninth WTO Ministerial Conference.

The ultimate aim of this agreement is to bring down trade transaction cost through expedited movement, release and clearance of goods, including goods in transit. Enhanced cooperation among border agencies as well as review of their operations and procedures are other areas targeted for reforms.

The following are the three pillars of this agreement:

- I. Freedom of Transit – to guarantee landlocked countries access to and from the sea;
- II. Fees and Charges – to ensure that fees and charges in place are not unnecessarily inhibitive to growth and smooth flow of international trade; and,
- III. Publication and Availability of Customs Information – intended to enhance transparency.

3.0 Structure of the TFA Agreement

The Agreement is divided into three sections:-

3.1 Section One

Contains the following 12 Articles which mainly deals with reforms and rules binding on all WTO Members;

Article 1: Publication and availability of information,

Article 2: Prior publication and consultation,

Article 3: Advance rulings,

Article 4: Appeal or review procedures,

Article 5: Other measures to enhance impartiality, non-discrimination and transparency,

Article 6: Disciplines on fees and charges imposed on or in connection with importation and exportation,

Article 7: Release and clearance of goods,

Article 8: Border agency coordination,

Article 9: Movement of goods under customs control intended for import,

Article 10: Formalities connected with importation and exportation and transit trade,

Article 11: Freedom of transit and

Article 12: Customs cooperation.

3.1.1 Categorization of the Rules Articles

Each developing/least developed country member is to classify these articles into three categories as indicated here:

- (a) **Category A Measures** – provisions that a member will implement by the time the agreement enters into force (for LDCs, one year after). This means the country has ability to implement these cluster of Articles without any assistance from development partners;
- (b) **Category B Measures** – contains provisions that a member can implement after transitional period following entry into force of the Agreement. This means a country may not have capacity at the moment but within the transit period it is able to acquire the needed capacity for implementation without involving development partners; and,
- (c) **Category C Measures** – contains provisions that a developing country/LDC member will not implement after a transitional period until such time it has acquired capacity provided through technical assistance and capacity building programmes by the development partners. In other words, these clusters of Articles are beyond the implementation ability of a developing/LDC country member in terms of human and financial resources and development partners are being called to assist these group of countries with their implementation.

3.2 Section Two

This section has 10 articles

Has 10 Articles which constitute special and differential provisions as well as technical assistance and capacity building for Developing Country Members and Least Developed Country Members. This is in recognition of the low level of development of these group of countries and therefore the need for provision of technical assistance and capacity building programmes to enable them implement these provisions of this agreement.

The 10 Articles are:

Article 13: General Principles;

Article 14: Categories of Provisions;

Article 15: Notification and Implementation of Category A;

Article 16: Notification of Definitive Dates for Implementation of Category B and Category C;

Article 17: Early Warning Mechanism: Extension of Implementation dates for provisions in Categories B and C;

Article 18: Implementation of category B and Category C;

Article 19: Shifting between Categories B and C;

Article 20: Grace Period for the Application of the Understanding on Rules;

And Procedures Governing the Settlement of Disputes;

Article 21: Provision of Assistance and Support for Capacity Building; and,

Article 22: Information on Assistance and Support for Capacity Building to be submitted to the Committee.

3.3 Section Three

This section deals with

Deals with institutional arrangement. Article 23(2) of Trade Facilitation Agreements calls for establishment of National Trade Facilitation Committees by all country members and states: “Each Member shall establish and/or maintain a national committee on trade facilitation or designate an existing mechanism to facilitate both domestic coordination and implementation of provisions of this Agreement”.

4.0 Entry into Force of Trade Facilitation Agreement

The conclusion of this agreement at Bali initiated its ratification process in the capitals of members countries in November 2014 when the Instruments of Acceptance of the Protocol of Amendment of the WTO Agreement was finalized and circulated. The instruments ultimately attained two-thirds support by the membership and this enabled the agreement to enter into force on 22nd February 2017. This development is most welcome as TFA is now one of the Annexes of the Marrakesh Agreement that established WTO in 1995.

5.0 Envisaged Benefits of the TFA Agreement

The Trade facilitation Agreement is expected to address the following:

- a) Excessive documentation requirements;
- b) Inefficient border-crossing procedures;
- c) Transport and transit impediments;
- d) Lack of transparency and predictability;
- e) Lack of cooperation and coordination;
- f) Lack of automated processes;
- g) Scarce use of information technology; and,
- h) High administrative costs.

Some of the benefits associated with the TFA include:

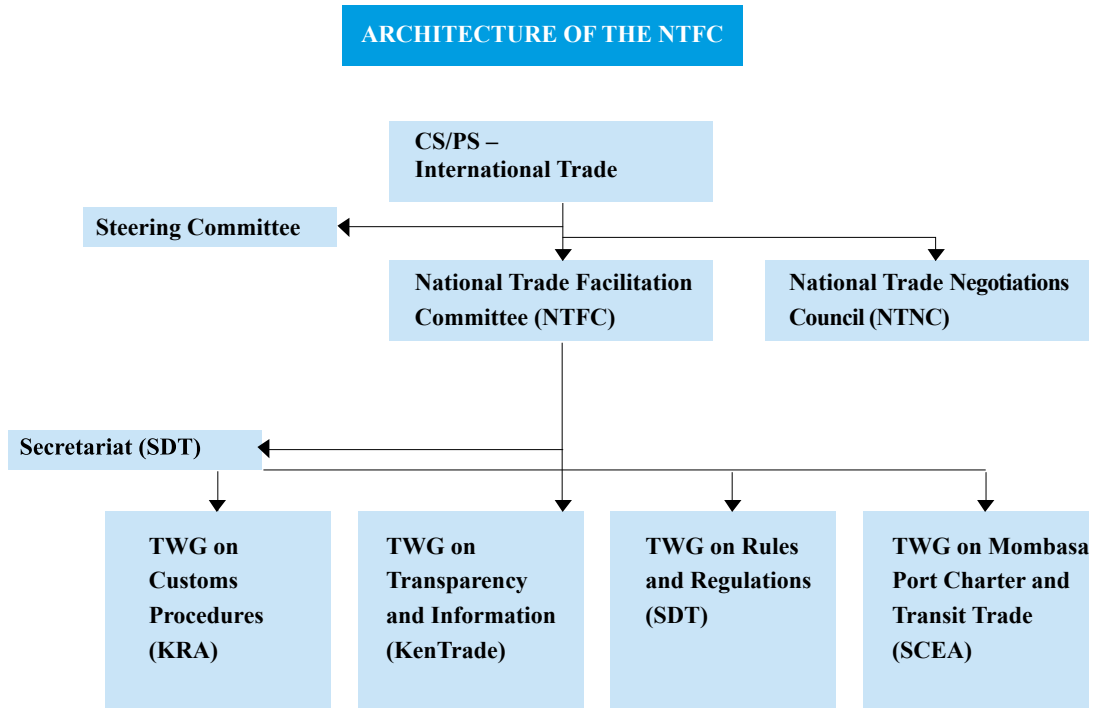
- a) Reduced trade transaction cost through expedited movement, release and clearance of goods, including goods in transit will enhance growth of international trade;
- b) Enhanced cooperation among border agencies as well as harmonization of their operations and procedures will increase border efficiency and coordination and this in turn will lead to expedited clearance of goods and reduced truck turn-around time;
- c) A study by WTO Secretariat estimates that full implementation of TFA, will reduce trade costs by an average of 14.3% and this will boost global trade by up to one trillion dollars per year. This will translate into creation of around 20 million jobs globally every year; and,
- d) Within EAC/COMESA region, TFA is seen as an enabler and supporter of integration process through reduced border trade barriers, leading to growth of intra-regional trade.

There are at least four fundamental principles underlying the TFA as shown below:

- a) **Transparency within government** - Entails disclosure of information in a way that the public can readily access and use it - Promotes openness and accountability;
- b) **Simplification** - Eliminating all unnecessary elements and duplications in trade formalities, processes and procedures;
- c) **Harmonization** - Alignment of national procedures, operations and documents with international conventions, standards and practices; and,
- d) **Standardization** - The process of developing formats for practices and procedures, documents and information internationally agreed by various parties.

6.0 Establishment of National Trade Facilitation Committee (NTFC) in Kenya

Kenya completed its process of establishing this Committee in February 2015. The minister responsible for international trade ultimately gazatted it on 16th Sep 2016. Below is the organisational structure of the NTFC and has four thematic working groups (TWG)



6.1 Mandate of the National Trade Facilitation Committee (NTFC)

The main mandate and functions of the NTFC are:

- a) Establishing links with the Trade Facilitation Committee of WTO for purposes of exchanging information including participating in its meetings as called from time to time;
- b) Formulating a domestic coordination mechanism for implementation of TFA;
- c) Developing procedures for sharing with members relevant information and best practices as appropriate;and,
- d) Maintaining closer contact with international organizations in the field of trade facilitation such as the World Customs Organization with objective of securing the best available advices for implementation and administration of the TFA.

6.2 Objectives of National Trade Facilitation Committee

The three objectives are as outlined hereunder;

Objective 1: Establishment of NTFC with Oversight Mandate for Efficient Implementation of TFA Measures during the next 6 Years. Activities will entail:

- a) Legalize the NTFC;
- b) Establish the NTFC structure (Chairmanship, Steering Committee, Secretariat, Working groups);
- c) Official launch of the NTFC;
- d) Prepare the TF Action Plan and budget and implement it;
- e) Set up a Monitoring and Evaluation system on the TF implementation
- f) Identify policy gaps and give guidance and advise the Government on the way forward;
- g) Formulate projects proposals for category C measures;
- h) Identify best practices and integrate them into the NTFC working process;
- i) Submit reports and recommendations to NTFC secretariat, the EAC Sub-Committee on TF, and other relevant entities;
- j) Act as focal point of WTO on Trade Facilitation and any other international organizations;
- k) Participate in the multilateral and regional matters on Trade Facilitation;
- l) Coordinate and facilitate the preparation of required notifications to the WTO Committee on Trade Facilitation;
- m) Provide technical advice on trade facilitation negotiations at the national, regional, interregional and multilateral levels;
- n) Collaborate with the National Monitoring Committee on Non-Tariff Barriers to Trade (NTBS) to enhance the smooth movement of goods;
- o) Develop a fundraising strategy and organize a donor roundtable.

Objective 2: Take into Account Concerns, Needs and Views of all Involved Public Agencies and Private Organizations in the Implementation of the TFA.

- a) Hold regular meetings in an inclusive manner;
- b) Sensitize stakeholders and organize capacity building sessions;
- c) Set up an information portal for the NTFC members;
- d) Formalize the addresses of the NTFC members for coordination and information purposes;
- e) Establish and update regularly an interactive database on trade facilitation (policies, studies, documents, etc.) in Kenya;
- f) Organize consultations whenever the need arises with open interaction between public and private sectors;
- g) Organize regular consultations at the county level;
- h) Collaborate with regional and international organizations on trade facilitation issues.

Objective 3: Increase the Understanding of TFA, its Implications and Benefits among Public and Private Sector Stakeholders and General Public.

- a) Organize sensitization forums for general public and media;
- b) Develop and publish communication materials (brochures, flyers, billboard, etc.);

- c) Create a webpage on Trade Facilitation on the websites of each NTFC's member;
- d) Undertake a mapping of the relevant stakeholders involved in Trade Facilitation in Kenya;
- e) Collect and disseminate information on trade facilitation on the implications of trade facilitation measures adopted from different negotiations.

6.3 Composition and Membership of National Trade Facilitation Committee

The composition and membership of the NTFC consists of representatives of public and private sectors drawn mainly from; Government, Private Sector, Academia and Civil Society. The following is the full list of the membership:-

1. State Department for Trade(SDT)
2. Ministry of Foreign Affairs(MFA)
3. Ministry of Transport and Infrastructure (MOT&I)
4. State Department for Planning and Statistics (SDPS)
5. Agriculture, Fisheries and Food Authority(AFFA)
6. Directorate of Veterinary Services(DVS)
7. Port Health Services(PHS)
8. State Department for East African Community Integration(SDEACI)
9. Kenya National Police Service(KNPS)
10. Department of Immigration(DOI)
11. State Department for ICT and Innovation(SDICT&I)
12. The National Treasury(NT)
13. Office of Attorney-General and Department of Justice(OAG&DJ)
14. Kenya Bureau of Standards(KEBs)
15. Customs and Border Control Department(C&BCD)
16. Kenya Maritime Authority(KMA)
17. Kenya Ports Authority(KPA)
18. Kenya Transporters Association(KTA)
19. Kenya Institute for Public Policy Research & Analysis (KIPPRA)
20. Shippers Council of Eastern Africa(SCEA)
21. Kenya Association of Manufacturers (KAM)
22. Kenya Trade Network Agency (KenTrade)
23. Kenya Airport Authority(KAA)
24. Kenya railways Corporation(KRC)
25. Kenya International Freight Warehousing Association (KIFWA)
26. Kenya Plant Health Inspectorate Services (KEPHIS)
27. Kenya National Chamber of Commerce & Industry(KNCC&I)
28. Fresh Produce Exporters Association of Kenya (FPEAK)
29. Kenya Private Sector Alliance (KEPSA)
30. National Environment Management Authority (NEMA)
31. Kenya National Highways Authority (KENHA)
32. Anti-Counterfeit Agency(ACA)
33. Kenya Pipeline Company (KPC)
34. Southern and Eastern Africa Trade information and Negotiations Institute (SEATINI Kenya)

35. National Bio-Safety Authority(NBA)
36. Trade Facilitation Association of Kenya(TFAK)
37. Council of Governors(COG)
38. University of Nairobi(UoN)
39. Kenya Investment Authority(KenInvest)
40. Competition Authority of Kenya(CAK)
41. Consumer Protection Federation of Kenya (COFEK)
42. Kenya Groupage Cargo Handling Association(KGCHA)
43. Cross-Border Traders Association(CBTA)
44. Pest Control Products Board(PCPB)
45. Kenya Industrial Property Institute (KIPI)
46. Institute of Economic Affairs(IEA)
47. Central Bank of Kenya(CBK)
48. Kenya Airways(KQ)
49. Kenya National Bureau of Statistics(KNBS)
50. Export Promotion Council(EPC)
51. Media Council of Kenya(MCK)
52. Association of Professional Services of East Africa (APSEA)
53. National Transport and Safety Authority(NTSA)
54. Container Freight Stations Association(CFSA)
55. Kenya Ships Agents Association(KSAA)
56. The Northern Corridor Transit Transport Authority(NCTTA)
57. Radiation Protection Board(RPB)
58. East Africa Tea Traders Association(EATTA)
59. The Intergovernmental Standing Committee on Shipping(ISCS)

6.4 Terms of Reference

The Terms of Reference of the NTFC are:

- (a) Set up a Monitoring and Evaluation System on Trade Implementation in Kenya;
- (b) Identify policy gaps, give guidance and advise to the Government on the way forward on Trade Facilitation;
- (c) Seek the co-operation of trade facilitating bodies on any measure (s) that affect trade;
- (d) Formulate project proposals for Category C measures and any other deemed necessary;
- (e) Identify the best practices and integrate them into the National Trade Facilitation Committee working process;
- (f) Submit reports and recommendations to relevant East African Community organs and other regional economic groupings for which Kenya is a member;
- (g) Participate in the multilateral, regional and bilateral matters on Trade Facilitation;
- (h) Coordinate and facilitate the preparation of required notifications to the WTO Committee on Trade Facilitation;
- (i) provide technical advice on trade facilitation negotiations at the national, regional, interregional and multilateral levels;
- (j) Collaborate with the National Monitoring Committee on Non-Tariff Barriers to Trade (NTBS) to enhance the smooth movement of goods and services;
- (k) Develop fundraising strategies and organize donor roundtables;

- (l) Maintain close contact with other international organizations in the field of trade facilitation, such as the World Customs Organization, with the objective of securing the best available advice for the implementation and administration of the Agreement on Trade Facilitation;
- (m) Facilitate domestic coordination and implementation of the Agreement on Trade Facilitation;
- (n) Review the operation and implementation of the Agreement on Trade Facilitation four years after its entry into force and periodically thereafter;
- (o) Encourage and facilitate ad hoc discussions on specific issues under the Agreement on Trade Facilitation;
- (p) Establish such subsidiary bodies/working groups as may be required for the facilitation of trade; and,
- (q) Develop procedures for relevant information and best practices as appropriate for the facilitation of trade.

7.0 Thematic Working Groups of National Trade Facilitation Committee

Given the large number of the membership of NTFC and for purposes of facilitating implementation of the Trade Facilitation Agreement, thematic working groups comprising of appropriate number of experts drawn from relevant institutions have been established to work on category B and C measures and make recommendations on how they should be implemented. The four thematic groups are as follows:-

- i. Customs Procedures** – to be chaired by the Kenya Revenue Authority.
- ii. Rules and Regulations** – to be chaired by the STATE DEPARTMENT FOR TRADE.
- iii. Information and Transparency** – to be chaired by KenTrade.
- iv. Mombasa Port Community Charter and Transit Trade** – to be chaired by the Shippers Council of Eastern Africa.

The outputs of these groups shall be presented to the National Trade Facilitation Committee for endorsement and further guidance.

Table 1: Thematic Working Groups and their Respective Membership

	Customs Procedures	Information and Transparency	Rules and Regulations	Mombasa Port Community Charter & Transit Trade
State Department for Trade (SDT);	X	X	X	X
Ministry of Foreign Affairs (MFA);		X		
Ministry of Transport and Infrastructure (MOT& I);			X	X
State Department of Planning (STP);		X		
Agriculture, Fisheries and Food Authority (AFFA);		X	X	
Directorate of Veterinary Services (DVS);	X		X	
Port Health Services (PHS);	X	X	X	
State Department of East African Integration (SDEAI);		X		
Kenya National Police Service (KNPS);				X

	Customs Procedures	Information and Transparency	Rules and Regulations	Mombasa Port Community Charter & Transit Trade
Department of Immigration (DOI);	X			
State Department of Information Communication Technology (ICT) and Innovation (SDICT & I);		X		
The National Treasury (NT);	X		X	
Office of the Attorney-General and Department of Justice (OAG& DJ);			X	
Kenya Bureau of Standards (KEBS);	X	X	X	
Customs and Border Controls Department (C& BCD);	X		X	X
Kenya Maritime Authority (KMA);			X	
Kenya Ports Authority (KPA);	X	X		X
Kenya Transporters Association (KTA);				X
Kenya Institute for Public Policy Research and Analysis (KIPPRA);		X		
Shippers Council of Eastern Africa (SCEA);	X			X
Kenya Association of Manufacturers (KAM);	X		X	
Kenya Trade Network Agency (KenTrade);	X	X		X
Kenya Airports Authority (KAA);	X	X		X
Kenya Railways Corporation (KRC);				X
Kenya International Freight Warehousing Association (KIFWA);	X			
Kenya Plant Health Inspectorate Services (KEPHIS);	X	X	X	
Kenya National Chamber of Commerce and Industry (KNCC&I);	X		X	
Fresh Produce Exporters Association of Kenya (FPEAK);	X		X	
Kenya Private Sector Alliance (KEPSA);		X	X	
National Environment Management Authority (NEMA);			X	
Kenya National Highways Authority (KENHA);			X	X
Anti-Counterfeit Agency (ACA);	X		X	
Kenya Pipeline Company (KPC);				X
Southern and Eastern Africa Trade Information and Negotiations Institute (SEATINI Kenya);			X	
National Bio-Safety Authority (NBA);		X	X	

	Customs Procedures	Information and Transparency	Rules and Regulations	Mombasa Port Community Charter & Transit Trade
Trade Facilitation Association of Kenya (TFAK);		X		
Council of Governors (COG);		X	X	
University of Nairobi (UON);		X		
Kenya Investment Authority (KenInvest);		X		
Competition Authority of Kenya (CAK);			X	
Consumer Protection Federation of Kenya (COFEK);		X		
Kenya Groupage Cargo Handling Association (KGCHA);		X		
Cross-Border Traders Association (CBTA);		X		
Pest Control Products Board (PCPB);	X		X	
Kenya Industrial Property Institute (KIPI);		X	X	
Institute of Economic Affairs (IEA);		X		
Central Bank of Kenya (CBK);		X	X	
Kenya Airways (KQ);				X
Kenya National Bureau of Statistics (KNBS);		X		
Export Promotion Council (EPC);		X		
Media Council of Kenya (MCK);		X		
Association of Professional Services of East Africa (APSEA);		X	X	
National Transport and Safety Authority (NTSA);			X	X
Container Freight Stations Association (CFSA);		X		
Kenya Ships Agents Association (KSAA);		X		
The Northern Corridor Transit Transport Authority (NCTTA);		X		X
Radiation Protection Board (RPB);	X		X	
East Africa Tea Trade Association (EATTA);		X		
The Intergovernmental Standing Committee on Shipping (ISCOS)		X		
Gross Membership under each group	20	35	26	15

7.1 General Terms of Reference for Thematic Working Groups (TWG):

- a) Examine all allocated Category B and C Measures and recommend administrative, legal, institutional changes required to be effected for purposes of compliance with this agreement;
- b) Identify and advise NTFC on the nature of consultancies, trainings, studies, surveys, etc to be undertaken;
- c) Identify and advise NTFC the ongoing programmes touching on the allocated measures and development partners involved;
- d) Examine in detail all allocated measures vis-à-vis EAC's Schedule of Category A, B & C Measures and advise NTFC on the way forward regarding implementation programmes to be undertaken at national and regional level;
- e) Develop work plans for the groups;
- f) Develop operational and implementation budgets for consideration and adoption by NTFC; and,
- g) Initiate project proposals.

7.2 Operating Procedures

All Thematic Working Groups shall develop procedures for regulating their own meeting.

Table 2: Thematic Working Groups and Allocated TFA Category C Measures

	Article	Category	Group 1 customs & procedures	Group 2 Transparency & Information	Group 3 Rules & Regulation	Group 4 Mombasa PCC & Transit Trade
1	Article 1.2 Information available through the Internet (BA)	C		X		
2	Article 2.2 Consultations (BA)	C	X			
3	Article 3 Advance Rulings (BA)	C	X			
4	Article 4 Appeal or Review procedures (BA)		X		X	
5	Article 4.6 Appeal/Review Procedures		X		X	

	Article	Category	Group 1 customs & procedures	Group 2 Transparency & Information	Group 3 Rules & Regulation	Group 4 Mombasa PCC & Transit Trade
6	Article 5.1 Notifications for enhanced controls or inspections (Standard Bodies)	C		X	X	
7	Article 5.3 Test Procedures (Standard bodies)	C			X	
8	Article 6.1 and 6.2 Fees and Charges (BA and SB)	C		X		
9	Article 6.3 Penalty disciplines	C			X	
10	Article 7.1 Pre arrival processing (issue to be revisited) (BA and SB)	C	X	X	X	X
11	Article 7.2 Electronic Payment (BA)	C		X		
12	Article 7.4 Risk management (BA and SB)	C	X	X	X	X
13	Article 7.5 Post Clearance Audit (BA)	C	X			
14	Article 7.6 Average release Time (BA)	C	X			X
15	Article 7.8 Expedited shipment (BA)	C	X	X		X

	Article	Category	Group 1 customs & procedures	Group 2 Transparency & Information	Group 3 Rules & Regulation	Group 4 Mombasa PCC & Transit Trade
16	Article 7.9 Perishable goods (BA)	C	X		X	X
17	Article 8 Border Agency cooperation (BA)	C	X		X	X
18	Article 10.1 Formalities and Documentation Requirements (BA and SB)	C	X	X	X	X
19	Article 10.2 Acceptance of copies (BA and SB)	C	X	X	X	X
20	Article 10.3 Use of international standards (SB)	C	X	X	X	X
21	Article 10.4 Single Window (BA)	C		X		
22	Article 10.8 Rejected goods (BA and SB)	C	X		X	X
23	Article 11 Freedom of Transit (BA and MITC)	C	X			X
24	Border Agency Coordination	C	X			
25	Technical assistance		X	X	X	X

8.0 Budget for NTFC Secretariat and Implementation of Category C Measures of Trade Facilitation Agreement

The budget is in two parts. Part A is the budget for establishing and running the NTFC Secretariat in the next three-year period (2017/18 - 2019/20) and Part B is for implementation of Kenya's designated Category C Measures of the Trade Facilitation Agreement over the same period.

The summarized budget is tabulated below while details are presented in Annex 1:-

(a) Implementation of TFA by Thematic Working Groups	Amount (USD)
<input type="checkbox"/> Group 1	4,465,095
<input type="checkbox"/> Group 2	8,045,000
<input type="checkbox"/> Group 3	3,655,000
<input type="checkbox"/> Group 4	<u>5,629,000</u>
Sub-Total	<u>21,794,095</u>
(b) Establishing & Running of NTFC Secretariat	
<input type="checkbox"/> Official Launch	193,000
<input type="checkbox"/> Establishment and running of Secretariat	1,815,415
Sub-Total	<u>2,008,415</u>
GRAND TOTAL	<u>23,802,510</u>

9.0 Work Plans for Thematic Working Groups of National Trade Facilitation Committee

The work plans prepared by the four Thematic Working Groups are specifically for implementation of Trade Facilitation Agreement Measures that Kenya has designated under Category C for the period 2017/18 – 2019/20. The details are as presented Annex 3, 4, 5 and 6 and the budget requirement for the three groups is summarized 2 above. (In section 8)

ANNEXES

Annex 1 – Detailed Budget for Establishing and Running NTFC Secretariat (2017/18 – 2019/20)

Serial/No	a)Activity for Establishing / Running Secretariat	Estimates	Total	Notes
1		USD	USD	
	<i>Launch of the steering Committee:</i>			
	One day event	1,200		Working Breakfast 40pax@\$30
	Total		1,200	
	<i>Official Launch of NTFC :</i>			

Serial/No	a)Activity for Establishing / Running Secretariat	Estimates	Total	Notes
	Newspaper supplement	40,000		4 pages @\$10,000 for one day
	Venue KICC for 500 pax.	30,000		Quote from KICC for Tsavo Room
	Publicity-Banners	3,000		2 road side banners; 2 venue banners,1 inside banner,2 roll-up banners @ \$500
	Electronic adverts	30,000		Documentaries, TV - Shooting \$10k,running 4 sessions @\$5 each,
	Program booklets	10,000		Done by Government printer/ 500 Brochures @ KES 200 each and folders(branded)
	Geneva based dignitaries (3) air tickets	6,000		3 delegates from ITC,UNCTAD & WTO at 200 k each Economy class (GoK to undertake)
	Accommodation of the dignitaries	1,800		3 delegates from ITC,UNCTAD & WTO @\$300 per night for 2 nights
	Exhibition	20,000		10 booths @ \$ 200 (construction of booths) ;cost of hiring the grounds \$5000
	Sub Total		140,800	
Serial/No	a)Activity for Establishing / Running Secretariat	Estimates	Total	Notes
	Invitation cards	1,000		1000 cards@\$1
	Event Organizer	50,000		activities include décor, entertainment, courier services, confirmations, hostesses, symbolic unveiling activities
	Sub Total		51,000	
3	Annual Rent Estimates & Secure of Office Space (GoK):			GoK contribution
	Y1	30,000		space to accommodate about 10 pax - 3000sq
	Y2	31,000		space to accommodate about 10 pax - 3000sq
	Y3	32,000		space to accommodate about 10 pax - 3000sq
	Total		93,000	

Serial/No	a)Activity for Establishing / Running Secretariat	Estimates	Total	Notes
4	Purchase of office equipment:			
	Furniture	4,000		Work stations (4) & 2 executive desks and chairs,
	Office Cabinets (4)	2,450		
	8 Laptops	8,000		
	Printers/scanner/photocopier	20,000		
	Portable Printer/copier	1,000		
	Stationary	30,000		Printing/photocopying papers, Printer Tonners, Paper Clips, Paper Punches @ \$ 10,000 per annum
	Sub Total		65,450	
	Utilities	18,000		Electricity, Water, Communication/ICT @ appx \$500 per month
	Sub Total		18,000	
5	Meetings of NTFC	300,000		12 out of station Retreats (@\$2000),6 Regular meetings in Nairobi
	Sub Total		300,000	
6	WTO Quarterly Meetings of the Trade Facilitation Committee (Geneva)	131,677		2 officers' per diem=\$749x102x2x6 daysx10 meetings,
	Sub Total		131,677	per diem
				foreign travel (Return air tickets @\$ 2,000)
Serial/No	a)Activity for Establishing / Running Secretariat	Estimates	Total	Notes
7	One Familiarization Tour to Malaba OSBP by Members of NTFC Steering Committee (10 pax)	55,500		3 border posts visits :10 Return tickets (@ \$ 200),Transport by shuttle ,Lunches (@\$30x10),Accommodation (\$520)x3x10
	Sub Total		55,500	
8	Monthly Meetings of Working Groups(limited to 8 in a year for each Group)	86,400		Each working group will hold 8 meetings per annum for at least 20 pax per meeting totalling to 32 meetings per annum for all the 4 working groups @ a cost of \$45 per persons per meeting.
	Sub Total		86,400	

Serial/No	a)Activity for Establishing / Running Secretariat	Estimates	Total	Notes
9	Recruitment of an Expert to Develop Communication Strategy	40,000		Consultancy fee
	Implementation of the Communication strategy			
	20m per year (20x3)	600,000		
				Including branding, sensitization publicity & advertising
10	Trainings, Seminars, Workshops for Members of OSBP	61,920		OSBP: Train 50 pax per border station for 10 stations @\$30 per person & accommodation for resource person, (accommodation for 2 pax for 3 nights for 10 stations@ \$182), Hire of Vehicle @ \$1200 per station for 10 stations for 3 years
	Trainings, Seminars, Workshops for Members of NTFC Secretariat	18,000		NTFC : 2 Resource persons per annum @ \$3000 each(return air ticket and accommodation)
	Trainings, Seminars, Workshops for Members of WGs	5,400		
	Annual CEOs Breakfast Forum			CEOs annual forum 60 pax @\$30
11	Trainings for Specialized Staff Unit	39,568		4 per annum for 8pax (air ticket & accommodation)
12	Finalize EAC's Schedule of TFA's Categories A, B & C Measures & Coordination of TFA Activities at EAC Level	81,000		Bi-annual meetings for 5pax for 6 days @\$400 & return tickets for 5 pax @ \$300
13	2 Consultative Meetings Between NTFC & NMC on NTBS Members			2 joint meetings per annum for 50 pax @\$45 per person for 3 years
	Sub Total	13,500	859,388	
Serial/No	a)Activity for Establishing / Running Secretariat	Estimates	Total	Notes
14	Consultative Meetings Between NTFC & CoGs		6,000	Meetings to be held during the CoGs forums

Serial/No	a)Activity for Establishing / Running Secretariat	Estimates	Total	Notes
15	Recruitment of an Expert to Develop a Framework for M&E	40,000		Consultancy fee for M&E expert
16	Consultancies under category B & C measures	160,000		Provide consultancy for each of the 4 working groups @\$ 40,000
	Sub Total		206,000	
	Grand Total		2,008,415	

Work Plans

Annex 2: Group One – Customs Procedures (2017/18 to 2019/2020)

Outcome/Output/Activity	Indicator	Period	Budget	Period	Budget	Period	Budget	Total Budget
		2017- 18	USD`000	2018 - 19	USD`000	2019 - 20	USD`000	USD`000
1. Consultations (Art.2.2)								
Outcome I: Consultations among the government border agencies and stakeholders	Improved coordination and working relations							
Output 1: Inter-agency coordination and consultation mechanisms								
Activity 1: BCOCC meetings	- No. of meetings - No. of resolutions	2 nd Quarter	2,000	2 nd Quarter	2,000	3 rd Quarter	2,000	6,000
Activity 2: BMC meetings	- No. of meetings - No. of joint activities	2 nd Quarter	10,000	2 nd Quarter	10,000	3	10,000	30,000
Output 2: Inter-agency coordination and consultation mechanisms								
Activity 1: Consultations between traders and Customs	- No. of meetings - No. of resolutions	1 st Quarter	5,000	2 nd Quarter	5,000	3 rd Quarter	5,000	15,000
Sub Total			17,000		17,000		17,000	51,000

Outcome/Output/Activity	Indicator	Period	Budget	Period	Budget	Period	Budget	Total Budget
		2017-18	USD '000	2018-19	USD '000	2019-20	USD '000	USD '000
2. Advance Ruling (Art.3)								
Outcome 1: Expedited Clearance	Advance rulings							
Output 1: Expedited Rulings	Online database on advance Rulings							
Activity 1: Establish Procedures for making and processing requests	Approved advance Rulings procedure manual	2 nd Quarter	20,000	3 rd Quarter	20,000	3 rd Quarter	20,000	60,000
Activity 2: Establish specialized unit to deal with advance ruling	Trained staff and a well-equipped office	3 rd Quarter	100,000	2 nd Quarter	100,000	4 th Quarter	100,000	300,000
Activity 3: Create and maintain a database for the rulings	Operational e-portal	3 rd Quarter	50,000		00		00	50,000
Activity 4: Sensitization and awareness creation for internal and external Stakeholders	Well informed staff and stakeholders	2 nd Quarter	20,000	1 st Quarter	20,000	2 nd Quarter	20,000	60,000
Sub Total			190,000		140,000		140,000	470,000
3. Appeal/Review Procedures (Art.4.6)								
Outcome 1: Effective Appeal/Review procedures	Timelines							
Output 1: Expedited Appeals/Reviews	Database Appeal/Review							

Outcome/Output/Activity	Indicator	Period	Budget	Period	Budget	Period	Budget	Total Budget
		2017-18	USD`000	2018-19	USD`000	2019-20	USD`000	USD`000
Activity 1: Sensitization and awareness creation		2 nd Quarter	20,000	1 st Quarter	20,000	3 rd Quarter	20,000	60,000
Activity 2: Create and maintain a database for Appeal/Review		2 nd Quarter	50,000	2 nd Quarter	00		00	50,000
Sub -Total			70,000		20,000		20,000	110,000
4. Pre – Arrival Processing (Art. 7.1)								
Outcome 1: Enhanced Pre-arrival processing	Percentage increase in pre-arrival clearance							
Output 1: improved ICT system	ICT system	3 rd Quarter	250	1 st Quarter	50	2 nd Quarter	50	350
Activity 1: Amend Legislation		4 th Quarter	40,000	2 nd Quarter	60,000	2 nd Quarter	60,000	160,000
Activity 2: Develop new procedures aimed at removing the bay plan		2 nd Quarter	40,000	1 st Quarter	50,000	2 nd Quarter	50,000	140,000
Activity 3: Sensitization of Pre-arrival measures		3 rd Quarter	40,000	3 rd Quarter	40,000	3 rd Quarter	40,000	120,000
Sub Total			120,250		150,050		150,050	420,350
5. Risk Management (Art. 7.4)								
Outcome I: Enhanced Security	Risk Management System							

Outcome/Output/Activity	Indicator	Period	Budget	Period	Budget	Period	Budget	Total Budget
		2017-18	USD '000	2018-19	USD '000	2019-20	USD '000	USD '000
Output 1: Coordinate and develop Risk Management Policy and Strategy Document	Risk Management Policy and Strategy							
Activity 1: Develop Risk Management Policy/Law	Risk Management and Policy document	3 rd Quarter	50,000	1 st Quarter	50,000	3 rd Quarter	50,000	150,000
Activity 2: Train staff on Risk Management	Training and staff deployment report	3 rd Quarter	100,000	2 nd Quarter	100,000	3 rd Quarter	100,000	300,000
Sub -Total			150,000		150,000		150,000	450,000
6. Post-Clearance Audit (Art. 7.5)								
Outcome 1: Expedited clearance								
Output 1: Published PCA Report								
Activity 1: Sensitisation of stakeholders of the role of PCA in the TF process	Number of Sensitisations / workshops held with stakeholders	2 nd Quarter	20,000	2 nd Quarter	20,000	3 rd Quarter	20,000.00	60,000
Activity 2: To set up designated audit units with requisite skills and tools to deal with various sectors.	Sector based Audit Units Sector Benchmarks and Performance Indicators Tools	3 rd Quarter	50,000		00		00	50,000
Activity 3: Customs to develop an audit strategy and a step-by-step process of its implementation by staff.	Audit Strategy and Audit Procedure Manual	3 rd Quarter	20,000		00		00	20,000

Outcome/Output/Activity	Indicator	Period	Budget	Period	Budget	Period	Budget	Total Budget
		2017- 18	USD `000	2018 - 19	USD `000	2019 - 20	USD `000	USD `000
Activity 4: To train PCA staff on common book keeping ,Computer aided audit methods and Risk Management techniques	Training and accreditation reports	2 nd Quarter	50,000	3 rd Quarter	50,000.00	2 nd Quarter	50,000.00	150,000
Sub -Total			140,000		70,000		70,000	280,000
7. Establishment and Publication of Average Release Times (Art. 7.6)								
Outcome 1: Improve efficiency at Port and Transit Corridors	Reduced Transit and Port dwell times							
Output 1: Time Release Study (TRS) Report	Published TRS Report							
Activity 1: Coordinate and develop Single Policy Document	Single Policy Document	3 rd Quarter	82,025		00		00	82,025
Activity 2: Undertake TRS	TRS Governance Structure Data Collection Questionnaire	3 rd Quarter	205,062		00		00	205,062
Activity 3: Publish and launch TRS	TRS Report	2 nd Quarter	57,658		00		00	57,658
Activity 4: Train and accredit technical officers	Training and accreditation report	3 rd Quarter	50,000		00		00	50,000

Outcome/Output/Activity	Indicator	Period	Budget	Period	Budget	Period	Budget	Total Budget
		2017- 18	USD `000	2018 - 19	USD `000	2019 - 20	USD `000	USD `000
Sub -Total			394,745		00		00	394,745
8. Expedited Shipment(Art. 7.8)								
Outcome 1: Expedited Clearance								
Output 1: Harmonised Regulations	Harmonised Regulations							
Activity 1: To undertake a study to determine and publicize maximum time for release weights and value restrictions of goods		2 nd Quarter	200,000		00		00	200,000
Activity 2: Publish and sensitize	Reports	2 nd Quarter	60,000		00		00	60,000
Sub -Total			260,000		00		00	260,000
9. Perishable Goods (Art. 7.9)								
Outcome 1: Enhanced Capacity	Percentage increase in capacity							
Output 1: Improved Infrastructure	No. of additional cold rooms and facilities							
Output 2: Harmonized Procedures	Documented Procedures							

Outcome/Output/Activity	Indicator	Period	Budget	Period	Budget	Period	Budget	Total Budget
		2017- 18	USD'000	2018 - 19	USD '000	2019 - 20	USD '000	USD '000
Activity 1: Improve infrastructure to handle perishable goods at the ports of entry and exit Activity 2: Harmonize procedure for clearing perishable goods Activity 3: Adopt 24/7 working schedules Sub -Total		2 nd Quarter	20,000		00		00	20,000
			00		00		00	00
			00		00		00	00
			20,000		00		00	20,000
10. Border Agency Cooperation (Art. 8.0)								
Outcome 1: Enhance border agency cooperation								
Output 1: Training on interagency cooperation mechanisms								
Activity 1: Training of Border Management Committees (BMC), Regulations	- No. of officers trained - No. of stations	3 rd Quarter	30,000	2 nd Quarter	30,000	2 nd Quarter	30,000	90,000
Activity 2: Training of Joint Border Committees (JBC)	- No. of officers trained - No. of stations	4 th Quarter	30,000	3 rd Quarter	30,000	2 nd Quarter	30,000	90,000
Activity 3: Training of Joint Operation Centres (JOC)	- No. of officers trained - No. of stations	3 rd Quarter	30,000	2 nd Quarter	30,000	3 rd Quarter	30,000	90,000

Outcome/Output/Activity	Indicator	Period	Budget	Period	Budget	Period	Budget	Total Budget
		2017- 18	USD '000	2018 - 19	USD '000	2019 - 20	USD '000	USD '000
Output 2: Facilitating inter-agency border controls								
Activity 1: Training of Border agency enforcement teams	- No. of trainings conducted - No. of officers trained	4 th Quarter	100,000	3 rd Quarter	100,000	2 nd Quarter	100,000	300,000
Activity 2: Procurement of Security and enforcement equipment	- No. of equipment procured	3 rd Quarter	100,000	2 nd Quarter	100,000	2 nd Quarter	100,000	300,000
Activity 3: Procurement of Inter-operable ICT hardware	- No. of equipment procured	3 rd Quarter	50,000	2 nd Quarter	50,000	2 nd Quarter	50,000	150,000
Activity 4: Procurement of furniture	- Furniture procured	2 nd Quarter	10,000	2 nd Quarter	10,000	2 nd Quarter	10,000	30,000
Output 3: Implementation of best international practice in border inter-agency operations								
Activity 1: Bench marking of OSBP operations	- Improvement of OSBP procedures	2 nd Quarter	20,000	3 rd Quarter	10,000		00	30,000
Activity 2: Bench marking of JOC operations	- Improvement of JOC procedures	3 rd Quarter	20,000	3 rd Quarter	10,000		00	30,000
Output 4: Mapping of respective border agencies existing operations								
Activity 1: Mapping of existing procedures and mandate	- No. of agencies procedures mapped	2 nd Quarter	20,000		00		00	20,000

Outcome/Output/Activity	Indicator	Period 2017-18	Budget USD `000	Period 2018 - 19	Budget USD `000	Period 2019 - 20	Budget USD `000	Total Budget USD `000
Activity 2: Creation of joint operational procedures / functions	- Creation of joint procedure manual		,000		00		00	20,000
Sub - Total			410,000		390,000		350,000	1,150,000
11. Formalities and Documentation Requirements (Art. 10.1)								
Outcome 1: Expedited Cargo Clearance	Reduction in time taken							
Output 1: Harmonized Procedures	Documented Procedures							
Output 2: Simplified Documentation	Revised Documents							
Activity 1: Synchronize/ Harmonize procedures at the borders between border Agencies			00		00		00	00
Activity 2: Develop Standard operating Procedures at the Border Points		2 nd Quarter	20,000		00		00	20,000
Activity 3: Simplification and Standardization of formalities and documentation requirements using FAL and KYOTO conventions		2 nd Quarter	10,000		00		00	10,000
Activity 4: Harmonize Border procedures with partner states			00		00		00	00
Activity 5: Train staff on trade documentations		4 th Quarter	20,000		00		00	20,000

Outcome/Output/Activity	Indicator	Period	Budget	Period	Budget	Period	Budget	Total Budget
		2017- 18	USD '000	2018 - 19	USD '000	2019 - 20	USD '000	USD '000
Activity 6: Enact statutes and amendments related to new procedures and documentation requirements			00		00		00	00
Activity 7: Publish and make widely available new documents and procedural requirements (sensitization)		3 rd Quarter	50,000		00		00	50,000
Total Budget USD '000			100,000		00		00	100,000
12. Acceptance of Copies (Art. 10.2)								
Outcome 1: Expedited Clearance	Reduced time for clearance							
Output 1: Legal Framework	Legal Framework							
Activity 1: Develop a legal framework/administrative process for accepting copies		3 rd Quarter	50,000		00		00	50,000
Activity 2: Enact a bill which allows use of electronic signatures and electronic copies into Law			00		00		00	00
Activity 3: Amend the various Agency Laws to allow use of paper copies		4 th Quarter	50,000		00		00	50,000
Activity 4: Enact Law on Cyber Crime			00		00		00	00
Sub - Total			100,000		00		00	100,000

Outcome/Output/Activity	Indicator	Period	Budget	Period	Budget	Period	Budget	Total Budget
		2017- 18	USD'000	2018 - 19	USD '000	2019 - 20	USD'000	USD '000
13. Use of International Standards (Art. 10.3)								
Outcome 1: Increased awareness								
Output 1: Bi annual stakeholder meetings	Reports							
Activity 1: Create awareness among stakeholders on the various international standards applicable including FAL and KYOTO conventions		2 nd Quarter	20,000	2 nd Quarter	20,000	2 nd Quarter	20,000	60,000
Activity 2: Train more staff on the standards		3 rd Quarter	50,000		00		00	50,000
Activity 3: Participate in International Meetings on development of standards and reviews								
Sub -Total			110,000		20,000		20,000	110,000
14. Rejected Goods (Art. 10.8)								
Outcome 1: Improved capacity and mechanism for destruction	Reduced timeframes for destruction							

Outcome/Output/Activity	Indicator	Period	Budget	Period	Budget	Period	Budget	Total Budget
		2017- 18	USD '000	2018 - 19	USD '000	2019 - 20	USD '000	USD '000
Output 1: Incinerators, destruction sites and personnel			00		00		00	00
Activity 1: Develop capacity to destroy rejected goods whose importers fail to re-consign and return them to the exporting country by putting up modern incinerators			00		00		00	00
Activity 2: Formulate policy and/or legal framework on who should take responsibility for the destruction of goods		3 rd Quarter	50,000		00		00	50,000
Sub - Total			50,000		00		00	50,000
15. Freedom of Transit (Art. 11.0)								
Outcome 1: Increased compliance and expedited movement	-Reduced Transit Time -Increased transit traffic turn-around -Reduced Customer Complaints							
Output 1: Improved Infrastructure			00		00		00	00
Activity 1: 100% RECTS implementation	100% of Transit Consignments under RECTS	3 rd Quarter	25,000		00		00	25,000

Outcome/Output/Activity	Indicator	Period	Budget	Period	Budget	Period	Budget	Total Budget
		2017- 18	USD`000	2018 - 19	USD`000	2019 - 20	USD`000	USD`000
Activity 2: Full Implementation of the EAC Single Customs Territory	100% of the consignments destined to the partner states to be under SCT	3 rd Quarter	5,000	2 nd Quarter	5,000	2 nd Quarter	5,000	15,000
Activity 3: Fully implemented Regional Customs Transit Guarantee	100% of the transit consignments under RCTG.	2 nd Quarter	1,000	2 nd Quarter	1,000	2 nd Quarter	1,000	3,000
Activity 4: Separate Transit Infrastructure –Lanes, Berths (Where Possible)		4 th Quarter	150,000	3 rd Quarter	150,000	2 nd Quarter	150,000	450,000
Activity 5: System Integration	Integration of integrated Customs Management System with RECTS and Asycuda	3 rd Quarter	1,000		00		00	1,000
Activity 6: Automation of Bond Cancellation			00		00		00	00
Output 2: Enacted Laws and regulations			00		00		00	00
Activity 1: Enact Laws and Regulations to ensure Transit countries adopt Electronic Tracking System			00		00		00	00
Activity 2: Develop a framework for advance filing and processing of transit documents			00		00		00	00

Outcome/Output/Activity	Indicator	Period	Budget	Period	Budget	Period	Budget	Total Budget
		2017-18	USD '000	2018-19	USD '000	2019-20	USD '000	USD '000
Activity 3: Simplification of formalities and procedures – Single Window			00		00		00	
Activity 4: Sensitization of stakeholders		3 rd Quarter	5,000		00		5,000	
Sub -Total			187,000		156,000		499,000	
Total							4,465,095	

Annex 3: Group Two – Rules and Regulations (2017/18 to 2019/2020)

Outcome/Output/Activity	Indicator	2017- 18		2018 - 19		2019 - 20		Total Budget USD '000'
		Period	Budget USD'000'	Time Frame	Budget USD'000'	Period	Budget USD'000'	
Measure: Article 1.2 <i>Information available through internet</i>								
Outcome: Readily Available Information -Publication & Availability of Information	Online Operational E-portal Available							
Output 1: Establishment of E-Trade Information Portal	Operational E-portal							
Activity: Recruit Consultant, Validation Meetings	Reports, opening Statements	1 st Quarter	50	2 nd Quarter	50	2 nd Quarter	50	150
Measure Article 5.1 Notifications for enhanced controls or inspections								
Outcome: Enhanced Notifications for controls or inspections								
Output 1: Notifications for enhanced controls or inspections								

Outcome/Output/Activity	Indicator	2017- 18		2018 - 19		2019 - 20		Total Budget USD '000`
		Period	Budget USD '000`	Time Frame	Budget USD '000`	Period	Budget USD '000`	
<i>Activity: Preparation of Notifications, Meetings for Approving Notifications</i>	Notification Records/Reports, Minutes	2 nd Quarter	150	1 st Quarter	150	2 nd Quarter	150	450
<i>Measure : Article 6.1 and 6.2 Fees and Charges</i>								
<i>Outcome 1: enhanced availability of information on Fees and Charges</i>	Information Provided Feedback by importers/exporters							
<i>Output 1: Availability of updated Fees and Charges</i>	Information Provided through the e-portal							
<i>Activity: Meetings for Reviewing of Fees and Charges</i>	Reports, List of Reviewed Fees and Charges	2 nd Quarter	150	2 nd Quarter	150	1 st Quarter	150	450
<i>Outcome 2: Faster clearance of cargo</i>	Reduced Dwell Time							
<i>Output Pre arrival processing of documentation</i>	Percent increase in pre-arrival clearance							

Outcome/Output/Activity	Indicator	2017-18		2018-19		2019-20		Total Budget USD `000`
		Period	Budget USD `000`	Time Frame	Budget USD `000`	Period	Budget USD `000`	
<i>Activity: Undertake Legal and Administrative Review to Inform Desired Changes</i>	Copies of Reviews undertaken, Reports	2 nd Quarter	200	1 st Quarter	200	2 nd Quarter	200	600
<i>Measure Article 7.2 Electronic Payment</i>								
<i>Outcome: Efficient, secure and reliable mode of electronic payment</i>								
<i>Output : Electronic Payment Systems and Procedures</i>	Operational electronic Payment Systems							
<i>Activity: Establish Appropriate System, Recruit Consultant, Validation Meetings</i>	Copy of Operating Manual, Copy of Signed Contract, Reports	2 nd Quarter	240	1 st Quarter	240	2 nd Quarter	240	720
<i>Measure: Article 7.4 Risk Management</i>								
<i>Outcome: Enhanced capacity to mitigate risks</i>	Dynamic Risk Management System							

Outcome/Output/Activity	Indicator	2017-18		2018-19		2019-20		Total Budget USD `000`
		Period	Budget USD `000`	Time Frame	Budget USD `000`	Period	Budget USD `000`	
<i>Output: Effective risk management system</i>	Risk Management policy							
<i>Activity: Formulate Policy, Set Up System, Validation Meetings</i>	Copy of Policy, Minutes, Reports	2 nd Quarter	150	3 rd Quarter	150	2 nd Quarter	150	450
<i>Measure: Article 7.8 Expedited shipment</i>								
<i>Outcome: Faster clearance of expedited shipment</i>	Percentage increase in expedited shipment							
<i>Output: harmonised procedures and regulations for expedited shipments</i>	Harmonised procedures and regulations							
<i>Activity: Meetings, Formulate New Procedures and Regulations, Validation Meetings</i>	Copy of New Procedure and Regulations, Reports, Minutes	1 st Quarter	10	2 nd Quarter	50	2 nd Quarter	50	110
<i>Measure: Article 10.1 Formalities and Documentation Requirements</i>								

Outcome/Output/Activity	Indicator	2017-18		2018-19		2019-20		Total Budget USD `000`
		Period	Budget USD `000`	Time Frame	Budget USD `000`	Period	Budget USD `000`	
Outcome: Simplified and harmonised documentation and formalities requirements	Simplified and harmonised documentation and formalities							
Output: <i>Depository of Simplified and harmonized formalities and documentation requirements</i>	Documentation Depository							
Activity: <i>Recruit Consultant, Validation Meetings</i>	Reports, Minutes, Copy of Simplified & Harmonized Formalities & Documents	1 st Quarter	85	2 nd Quarter	80	2 nd Quarter	70	235
Measure: <i>Article 10.2 Acceptance of copies</i>								
Outcome: Increased acceptance of copies	Use of copies							
Output: Laws and procedures for acceptance of copies	Laws and procedures							
Activity: <i>Amend Law</i>	Copy of Amended Law & Procedures	4 th Quarter	100	2 nd Quarter		3 rd Quarter	100	200

Outcome/Output/Activity	Indicator	2017- 18		2018 - 19		2019 - 20		Total Budget USD `000`
		Period	Budget USD `000`	Time Frame	Budget USD `000`	Period	Budget USD `000`	
<i>Measure: Article 10.3 Use of international standards</i>								
<i>Outcome; Increased acceptance/usage/adoption of international standards</i>								
<i>Output: Harmonised standards and increase investor confidence</i>	Harmonised standards							
Activity: Meetings for Harmonizing Standards	List of Harmonized Standards	1 st Quarter	150	2 nd Quarter	200	2 nd Quarter	150	500
<i>Measure: Article 10.4 Single Window</i>								
<i>Outcome: Simplified documentation and submission processes leading to Faster Clearance of cargo</i>	Faster clearance of cargo							
Output: Electronic Single Window System	Operational Electronic Single Window System							

Outcome/Output/Activity	Indicator	2017-18		2018-19		2019-20		Total Budget USD '000'
		Period	Budget USD '000'	Time Frame	Budget USD '000'	Period	Budget USD '000'	
<i>Activity: Recruit Consultant, Validation Meetings</i>	List of Simplified Documents, Reports, Minutes	2 nd Quarter	180	2 nd Quarter	2,350	3 rd Quarter	1,650	4,180
TOTAL								8,045

Annex 4: Group Three – Information and Transparency (2017/18 to 2019/2020)

Outcome/Output/ Activity	Indicator	Time Frame						Total Budget USD `000`
		2017- 18		2018 - 19		2019 - 20		
		Period	Budget USD `000`	Period	Budget USD `000`	Period	Budget USD `000`	
Outcome 1: Identified & Established Appeal Procedures for Border Agencies (15 Agencies) (Art 4.6) (KRA,KPA, KMA, KAA, KEPHIS, AFA, NBA, PORT HEALTH, DVS, NEMA, KEBS , KDB, KFPB, DFS, RPB)	List of identified agencies							
Output 1: Identified Agencies with/ without Appeal Procedures	List of identified agencies							
Activity: Identify Agencies with/without Appeal Procedures	List of identified agencies	3 rd Quarter	1,000	2 nd Quarter		2 nd Quarter	1,000	
Output 2: Established Institutional and Legal Framework on Appeal Procedures	Copies of Policy, Revised Law, Training Manual, Guidelines, Minutes and Reports							

Outcome/Output/ Activity	Indicator	Time Frame						Total Budget USD `000`
		2017- 18		2018 - 19		2019 - 20		
		Period	Budget USD `000`	Period	Budget USD `000`	Period	Budget USD `000`	
Activity: Set up Institutional and Legal Framework on Appeal Procedures	Copies of Policy, Revised Law, Training Manual, Guidelines, Minutes and Reports	3 rd Quarter	15,000	1 st Quarter	30,000	2 nd Quarter	15,000	60,000
Outcome II: Established Notification Mechanism for Enhanced Controls on Inspection (Sanitary and Phytosanitary) and DV/S, KEPHIS, Port Health, Biosafety, AFA, KEBS, NEMA (Art.5.1)	List of Notifications							
Output 1: Identified Risks and Threats	Risk Analysis Reports, List of Risks and Threats Identified							
Activity: Convene Stakeholders Meetings to identify Risks & Threats	Risk Analysis Reports, List of Risks and Threats Identified	2 nd Quarter	185,000	1 st Quarter	150,000	2 nd Quarter	140,000	475,000

Outcome/Output/ Activity	Indicator	Time Frame						Total Budget USD `000`
		2017- 18		2018 - 19		2019 - 20		
		Period	Budget USD `000`	Period	Budget USD `000`	Period	Budget USD `000`	
Output 2: Equipped Laboratories	List of Laboratories, List of Specifications for Laboratory Equipment							
Activity: Set Up an Exploratory Team to Recommend Specifications & Required Equipment	List of Laboratories, List of Specifications for Laboratory Equipment	1 st Quarter	0	2 nd Quarter	0	1 st Quarter	0	0
Output 3: Established Early Warning System	List of Established Systems, Reports, Attendance List, Minutes							
Activity: Recruit Consultant to Design and Establish System	List of Established Systems, Reports, Attendance List, Minutes	2 nd Quarter	240,000	1 st Quarter	115,000	3 rd Quarter	115,000	470,000
Outcome III: Risk Management Adopted for Customs and Border Control (Art.7.4)	New Risk Management System Adopted by Customs & Border Control, Reports							

Outcome/Output/ Activity	Indicator	Time Frame						Total Budget USD `000`
		2017- 18		2018 - 19		2019 - 20		
		Period	Budget USD `000`	Period	Budget USD `000`	Period	Budget USD `000`	
Output 1: Risk Management Policy Developed by Customs	Policy Documents, Training Manual , Reports							
Activity: Recruit Consultant to Develop Policy, Stakeholders` Validation Meetings	Policy Documents, Training Manual , Reports	3 rd Quarter	175,000	2 nd Quarter	85,000	2 nd Quarter		260,000
Outcome IV: Established Legal Framework for Acceptance of Electronic Copies. (10.2)								
Output 1: Established Legal and Regulatory Framework for Acceptance of Electronic Copies and Electronic Signatures	Laws, Policy and Guidelines Document, Reports, Gazette Notice, Manual							

Outcome/Output/ Activity	Indicator	Time Frame						Total Budget USD `000`
		2017- 18		2018 - 19		2019 - 20		
		Period	Budget USD `000`	Period	Budget USD `000`	Period	Budget USD `000`	
Activity: Recruit Consultant to Establish Legal and Regulatory Framework, Stakeholders' Validation Meetings/ Workshops/Retreats	Laws, Policy and Guidelines Document, Reports, Gazette Notice, Manual	3 rd Quarter	22,500	2 nd Quarter	17,500	1 st Quarter	40,000	
Outcome V: Established Penalty Discipline –Customs only(Art.6.3)								
Output 1: Administrative Procedures in place	Administrative Procedures, Revised Laws, Reports, Manual, Policy Documents							
Activity: Internal Team to Set Up Administrative Procedures, Recruit Expert to Review Laws and Documents	Administrative Procedures, Revised Laws, Reports, Manual, Policy Documents	3 rd Quarter	22,500	2 nd Quarter	17,500	1 st Quarter	40,000	

Outcome/Output/ Activity	Indicator	Time Frame						Total Budget USD `000`
		2017- 18		2018 - 19		2019 - 20		
		Period	Budget USD `000`	Period	Budget USD `000`	Period	Budget USD `000`	
Output 2: Developed and/or Reviewed Administrative Procedures Operational and includes:- a) Mitigation b) Stringent penalties commensurate to nature of the breach c) Mechanism for collection of penalties d) Content of notification of breach								
		2 nd Quarter	0	2 nd Quarter	0	2 nd Quarter	0	
Activity: Internal Team to Operationalize Administrative Procedures	Copy of Standard Operating Procedures							
Outcome VI: Established Pre-arrival Processing System (Art. 7.1)								
Output 1: Procedures and Guidelines for Pre-arrival in place.								

Outcome/Output/ Activity	Indicator	Time Frame						Total Budget USD `000`
		2017- 18		2018 - 19		2019 - 20		
		Period	Budget USD `000`	Period	Budget USD `000`	Period	Budget USD `000`	
Activity: Recruit Expert to Review & Standardize Forms, Stakeholders` Validation Meetings/ Workshops	Reports, Reviewed Standardized Forms	2 nd Quarter	77,000	2 nd Quarter	12,000	1 st Quarter	0	89,000
Output 2: Established system for advanced lodging of documents	Operating system, policy, laws, regulations, guidelines, reports, training manual							
Activity: Recruit Expert to Set Up System, Stakeholders` Validation Meetings/ Workshops.	Operating system, policy, laws, regulations, guidelines, reports, training manual	3 rd Quarter	72,000	2 nd Quarter	22,000	2 nd Quarter		94,000
Outcome VII: Established & Coordinated Operations of Border Agencies (Art.8)								

Outcome/Output/ Activity	Indicator	Time Frame						Total Budget USD `000`
		2017- 18		2018 - 19		2019 - 20		
		Period	Budget USD `000`	Period	Budget USD `000`	Period	Budget USD `000`	
Output 1: Established & Documented Procedures Facilitating Cross-border Trade in accordance with the EAC One Stop Border Post Act 2016.	Copy Standard Operating Procedures, Training Manual							
Activity: Recruit Expert to Set Up Standard Operating Procedures.	Copy Standard Operating Procedures, Training Manual	3 rd Quarter	200,000	2 nd Quarter	40,000	2 nd Quarter	40,000	280,000
Outcome VIII : Established & Operational Mechanisms of Handling Rejected Goods in Place (Art. 10.8)								
Output 1: Institutional and Legal Framework of Handling Rejected Goods Established	Reviewed Laws, Policy Documents, Guidelines, Modern Incinerators, SOP's, Invoices (3 incinerators) , Training Manual							

Outcome/Output/ Activity	Indicator	Time Frame						Total Budget USD `000`
		2017- 18		2018 - 19		2019 - 20		
		Period	Budget USD `000`	Period	Budget USD `000`	Period	Budget USD `000`	
Activity: (i)Recruit Expert to Review Laws, Develop Policy & Guidelines (ii) Contractor to set up facilities.	Reviewed Laws, Policy Documents, Guidelines, Modern Incinerators, SOP's, Invoices (3 incinerators) , Training Manual	4 th Quarter	30,000	3 rd Quarter	660,000		690,000	
Outcome IX: Established Accredited Labs (Art. 5.3)								
Output 1: Accredited Labs Identified	List of Accredited Labs, Number of Laboratories Established and/ or Equipped, Number of Accredited Laboratories, SOP's, Reports, Training Manual							

Outcome/Output/ Activity	Indicator	Time Frame						Total Budget USD `000`
		2017- 18		2018 - 19		2019 - 20		
		Period	Budget USD `000`	Period	Budget USD `000`	Period	Budget USD `000`	
Activity: Establish and Equip Labs and Have them Accredited.	List of Accredited Labs, Number of Laboratories Established and/ or Equipped, Number of Accredited Laboratories, SOP's, Reports, Training Manual	2 nd Quarter	390,000	3 rd Quarter	70,000	2 nd Quarter	40,000	500,000
Outcome X: Simplified Formalities and Documentation for Export, Import And Transit Procedures (Art. 10.1)								
Output 1: Formalities and Documentation Framework Established	Publication on Formalities and Procedures, Reports, Manual, Simplified Forms, Reviewed Laws, Policies and Guidelines							

Outcome/Output/ Activity	Indicator	Time Frame						Total Budget USD `000`
		2017- 18		2018 - 19		2019 - 20		
		Period	Budget USD `000`	Period	Budget USD `000`	Period	Budget USD `000`	
Activity: Recruit Expert to Review Laws and Simplify Forms	Publication on Formalities and Procedures , Reports, Manual, Simplified Forms, Reviewed Laws, Policies and Guidelines	4 th Quarter	140,000	2 nd Quarter	60,000	3 rd Quarter	30,000	230,000
Outcome XI: Timely Clearance Of Perishable Goods (A.7.9)								
Output 1 : Harmonised Business Hours and Procedures	Revised Service Charter, Standard Operating Procedures, Minutes, MOU's, Reports							
Activity: Recruit Expert to Revise Service Charter & Harmonize Business Hours & Procedures.	Revised Service Charter, Standard Operating Procedures, Minutes, MOU's, Reports	2 nd Quarter	14,000	1 st Quarter	3,000	1 st Quarter	3,000	20,000

Outcome/Output/ Activity	Indicator	Time Frame						Total Budget USD `000`
		2017- 18		2018 - 19		2019 - 20		
		Period	Budget USD `000`	Period	Budget USD `000`	Period	Budget USD `000`	
Output 2: Infrastructure for Perishable Goods Developed	Cold Storage Facilities Including Cold Rooms, Automated Handling of Perishable Goods, Reports, Training Manual, Level of Adoption	4 th Quarter	140,000	3 rd Quarter		2 nd Quarter		140,000
Activity: Award Contract for Development of Facility	Cold Storage Facilities Including Cold Rooms, Automated Handling of Perishable Goods, Reports, Training Manual, Level of Adoption							140,000
Output 3: Sensitized & Enhanced Capacity for Border Agencies Staff	Sensitization Programme, List of Participants							

Outcome/Output/ Activity	Indicator	Time Frame						Total Budget USD `000`
		2017- 18		2018 - 19		2019 - 20		
		Period	Budget USD `000`	Period	Budget USD `000`	Period	Budget USD `000`	
Activity: Undertake Sensitization & Capacity Building Programmes for Border Agencies Staff.	Sensitization Programme, List of Participants	2 nd Quarter	60,000	2 nd Quarter	30,000	1 st Quarter	90,000	
Outcome XII: Use Of International Standards (A.10.1)								
Output 1: International Standards Adopted & Used	<ul style="list-style-type: none"> - Reports, - Number of Staff and Stakeholders Trained, - Submission of the Comments through the OCS 							
Activity: Train and Participate in Standard-Setting Meetings	<ul style="list-style-type: none"> - Reports, - Number of Staff and Stakeholders Trained, - Submission of the Comments through the OCS 	1 st - 4 th Quarter	72,000	1 st - 4 th Quarter	72,000	1 st - 4 th Quarter	216,000	72,000
Total							3,655,000	

Annex 5: Group Four – Mombasa Port Charter and Transit Trade (2017/18 to 2019/2020)

Outcome/Output/Activity	Indicator	Period	Budget	Period	Budget	Period	Budget	Total Budget
		2017-18	USD '000	2018-19	USD '000	2019-20	USD '000	USD '000
Art. 7.1 Pre-Arrival Processing								
Outcome I: Enhanced Pre-arrival processing	Percentage increase in pre-arrival clearance							
Output : improved ICT system	ICT system							
Activity: Evaluate and Install Required ICT System	Copies of Evaluation and Installation Reports	4 th Quarter	250	3 rd Quarter	50	2 nd Quarter	50	350
Art. 7.4 Risk Management								
Outcome: Enhanced Security	Risk Management System							
Output : Risk Management System in Place	Risk Management Policy							
Activity: Recruit Expert to do Evaluation and Set Up System.	TORs for Expert, Contract, Copy of Policy	4 th Quarter	80					80
Art. 7.6 Establishment And Publication Of Average Release Times								
Outcome: Improve Efficiency at Port and Transit corridors	Reduced transit, dwell times							

Outcome/Output/Activity	Indicator	Period	Budget	Period	Budget	Period	Budget	Total Budget
		2017- 18	USD `000	2018 - 19	USD `000	2019 - 20	USD `000	USD `000
<i>Output</i> : Time Release Study Report	Published Report							
<i>Activity: Undertake and Publish Time Release Report</i>	Copy of Published Report	2 nd Quarter	140	2 nd Quarter	50	1 st Quarter	50	240
Art. 7.8 Expedited Shipment								
<i>Outcome:</i> Expedited Clearance								
<i>Output:</i> Harmonised Regulations	Harmonised Regulations							
<i>Activity: Recruit an Expert to Harmonize Regulations</i>	Harmonised Regulations	3 rd Quarter	50					50
Art. 7.9: Perishable Goods								
<i>Outcome</i> : Enhanced Capacity	Percentage increase in capacity							
<i>Output:</i> Improved Infrastructure	No. of additional cold rooms and facilities							
<i>Output 2:</i> Harmonized Procedures	Documented Procedures							
<i>Activity: Put up Cold Rooms & Renovate & Revamp the Old Ones, Recruit an Expert to harmonize Procedures</i>	No. of additional cold rooms and facilities, Documented Procedures	2 nd Quarter	250	3 rd Quarter	50	2 nd Quarter	50	350

Outcome/Output/Activity	Indicator	Period	Budget	Period	Budget	Period	Budget	Total Budget
		2017-18	USD '000	2018-19	USD '000	2019-20	USD '000	USD '000
Art. 8.0 : Border Agency Cooperation								
Outcome: Better Cooperation	Less number of disputes							
Output 1: Establish Mandated procedures	Documented Procedures							
Output 2: Legal Framework	Legal framework							
Activity: Recruit an Expert to Set Up Legal Framework & Procedures	Legal framework, Documented Procedures	4 th Quarter	317					317
Art. 10.1 Formalities And Documentation Requirements								
Outcome: Expedited Cargo Clearance	Reduction in time taken							
Output 1: Harmonized Procedures	Documented Procedures							
Output 2: Simplified Documentation	Revised Documents							
Activity: Recruit an Expert to Harmonize Procedures & Simplify Documentation	Documented Procedures, Revised Documents	2 nd Quarter	210	3 rd Quarter	50	4 th Quarter	50	310
Art. 10.2 Acceptance Of Copies								
Outcome: Expedited Clearance	Reduced time for clearance							
Output: Legal Framework	Legal Framework							

Outcome/Output/Activity	Indicator	Period	Budget	Period	Budget	Period	Budget	Total Budget USD '000
		2017-18	USD '000	2018-19	USD '000	2019-20	USD '000	
<i>Activity: Recruit an Expert to Set Up Legal Framework</i>	Legal Framework	4 th Quarter	50					50
Art. 10.3 Use Of International Standards								
<i>Outcome: Increased awareness</i>								
<i>Output: Increased Use of International Standards</i>	Reports, minutes, Attendance List							
<i>Activity: To Hold Bi annual stakeholders meetings</i>	Reports, minutes, Attendance List	3 rd Quarter	150	2 nd Quarter	40	2 nd Quarter	40	230
Art. 10.8 Rejected Goods								
<i>Outcome: Improved capacity and mechanism for destruction</i>	Reduced timeframes for destruction							
<i>Output 1: Incinerators, destruction sites and personnel Set Up</i>	List of Incinerators ad destruction sites							
<i>Output 2: Enacted Bill</i>	Copy of Bill							
<i>Activity: Enact Bill, Set Up Incinerators, Designate Destruction Sites & Train Personnel</i>	List of Incinerators ad destruction sites	4 th Quarter	200					200
Art. 11.0 Freedom Of Transit								

Outcome/Output/Activity	Indicator	Period	Budget	Period	Budget	Period	Budget	Total Budget
		2017-18	USD '000	2018-19	USD '000	2019-20	USD '000	USD '000
Outcome: Increased Compliance and Expedited movement	Reduced truck turn-around time							
Output 1: Enacted laws and regulations	Enacted Laws and Regulations							
Output 2: Improved infrastructure	Increased capacities							
Activity: Improve Infrastructure, Enact Law where necessary	List of Additional Infrastructure, Copy of Enacted Law	4 th Quarter	3,024	3 rd Quarter	215	2 nd Quarter	213	3452
Port Charter								
Outcome: Enhanced implementation of the Port Charter	% level of implementation of the Port Charter							
Output 1: Framework developed	Framework							
Output 2: Operational secretariat	Secretariat							
Output 3: Port Charter Reviewed, KPI, Targets and implemented	Revised Port Charter							

Outcome/Output/Activity	Indicator	Period	Budget	Period	Budget	Period	Budget	Total Budget USD '000
		2017- 18	USD`000	2018 - 19	USD`000	2019 - 20	USD`000	USD`000
<i>Activity: Review Port Charter; Develop Implementation Framework & operationalize the Secretariat.</i>	Reviewed & Revised Port Charter, Operating Secretariat, Implementation Framework	4 th Quarter	514	2 nd Quarter	215	3 rd Quarter	213	942
Total								5,629,000

Grand Total (for Thematic Working Groups: 1, 2, 3 & 4)

23,802,510



NOTES

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REPUBLIC OF KENYA

**MINISTRY OF INDUSTRY, TRADE
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